

*Articles of Association of Punjab Health Initiative Management Company*

[THE COMPANIES ACT, 2017]

*(A COMPANY LIMITED BY GUARANTEE AND ESTABLISHED  
UNDER SECTION 42 OF THE COMPANIES ACT, 2017)*

**ARTICLES OF ASSOCIATION**

**OF**

**PUNJAB HEALTH INITIATIVE MANAGEMENT**

**COMPANY (PHIMC)**

**PRELIMINARY**

1. In these articles, unless the context or the subject matter otherwise requires:-
  - a) "THE COMPANY" means 'PUNJAB HEALTH INITIATIVE MANAGEMENT COMPANY'.
  - b) "THE DIRECTORS" mean the Directors appointed/nominated by the government of Punjab for the Company.
  - c) "THE SEAL" means the Common Seal of the Company.
  - d) "THE ACT" means the Companies Act 2017.
  - e) "THE COMMISSION" means the Securities and Exchange Commission of Pakistan.
  - f) "THE REGISTRAR" means the Registrar or Joint Registrar of Company.
  - g) "THE REGISTER" means the Register of the members to be kept in pursuant to Section 119 of the Act.
  - h) "MANAGING DIRECTOR" means the Chief Executive Officer of the Company.

- i) "SECRETARY" means the Company Secretary of the Company.
- j) "MEMORANDUM" means the Memorandum of Association of the Company.
- k) "PERSON" includes an individual, company, corporation and body corporate.
- l) "ARTICLES" means the Articles of Association of the Company.
- m) "BOARD" means the Board of Directors of the Company.
- n) "YEAR" used in the context of financial matters shall mean financial year of the Company.
- o) Expressions referring to writing shall be construed as including references to typewriting, printing, lithography, photography and other modes of representing or reproducing words in visible form.
- p) Words imparting the singular number include the plural number and vice versa and words imparting the masculine gender include the feminine gender.
- q) Unless the context otherwise requires words or expressions contained in these Articles shall be of the same meaning as in the Act or any statutory modification thereof in force at the date at which these Articles become binding on the Company.

2. MEMBERSHIP:

The subscribers to the Memorandum and such other persons as the Directors shall be admitted to the membership and shall be members of the Company.

The Board may from time to time lay down the qualifications and conditions subject to which any person or class of persons shall be admitted to membership of the Company, and their names will appear in the register of the members.

2.0.1 Membership of the Company may be terminated on the happening of any of the following events:

- i) On the Member's death, resignation, insolvency, lunacy or conviction for a criminal or civil offense.

- ii) When a member does not attend three consecutive general meetings of the Company without prior leave of absence granted by the Board of Directors.
- iii) When the Company in general meeting, by a simple majority, decides to terminate the membership of any person who acts in a manner prejudicial to the interests of the Company, fails to fulfill any obligation required by the Company or acts in a manner as is not conducive to the objects of the Company.

2.0.2 Subject to the foregoing and/or other provisions, membership of the Company shall be open to all resident Pakistani citizens.

2.0.3 If a vacancy occurs, among the members, such vacancy shall be filled in a manner as prescribed by the BOD of the company.

2.0.4 When a member desires to resign from his membership of the Company, he shall forward his letter of resignation to the Managing Director of the Company and such resignation shall take effect only from the date of its acceptance by the Board of Directors.

2.0.5 The Company shall function notwithstanding any vacancy in any of its bodies and no act; direction or processing of the fund shall be rendered invalid merely by reason of such vacancy or because of any defect in the appointment of any of the officers of the Company.

2.0.6 Members of the Company shall not be paid any remuneration or dividend.

3. **BUSINESS OF THE COMPANY:**

The business of the Company, its affairs and/or functions shall comprise of achieving the objectives given in the Memorandum and include undertaking all or any of the several objects, and any act, deed or thing done in pursuance thereof, ancillary and/or incidental thereto as expressed in, and authorized by the Memorandum of Association hereto annexed, and can be commenced immediately after incorporation of the Company as the Directors may think fit.

**GENERAL MEETINGS AND PROCEEDINGS**

4. **ANNUAL GENERAL MEETING:**

A General Meeting to be called Annual General Meeting, shall be held, in accordance with the provisions of Section, within sixteen (16) months from the date of incorporation of the Company and thereafter once at least in every calendar year within a period of three (3) months following the close of its financial year.

5. **OTHER GENERAL MEETINGS:**

All other meetings of the members of the Company other than an Annual General Meeting shall be called, Extra-ordinary General Meeting.

6. **EXTRAORDINARY GENERAL MEETINGS:**

The Directors may, whenever they think fit, call an Extra-ordinary General Meeting, and Extra-ordinary General Meeting shall also be called on such requisition(s), as is provided by Section 133 of the Act.

7. **NOTICE OF GENERAL MEETINGS:**

Twenty-one (21) days notice at least (exclusive of the day on which the notice is served or deemed to be served, but inclusive of the day for which notice is given) specifying the place, the day and the hour of meeting and, in case of special business, the general nature of that business, shall be given in the

manner provided by the Act for the general meeting, to such persons as are, under the Act or the Articles of the Company, entitled to receive such notices from the Company but the accidental omission to give notice to or the non-receipt of notice by any member shall not invalidate the proceedings at any general meeting.

8. **SPECIAL BUSINESS:**

All business that is transacted at an Extra Ordinary General Meeting and that is transacted at an Annual General Meeting with the exception of the consideration of the accounts, balance sheet and the reports of the Directors and Auditors, the election of Directors, the appointment of and the fixing of remuneration of the Auditors shall be deemed special business.

9. **QUORUM:**

No business shall be transacted at any general meeting unless a quorum of members representing not less than thirty three percent (33%) of the total voting power present in person but being not less than four (4) members, two of whom shall be professional/independent directors, are present at that time when the meeting proceeds to business.

10. **EFFECT OF QUORUM NOT BEING PRESENT:**

If within half an hour from the time appointed for the meeting a quorum is not present, the meeting, if called upon the requisition of members, shall be dissolved and in any other case, it shall stand adjourned to the same day in the next week at the same time and place and if at the adjourned meeting a quorum is not present within half an hour from the time appointed for the meeting, the members present, shall be a quorum.

11. **CHAIRMAN OF MEETING:**

The Chairman of the Board of Directors shall preside as Chairman at every meeting of the directors as well as the general meeting of the Company, but if

he is not present without any intimation within one hour after the time appointed for the meeting, or is unwilling to act as Chairman, any of the Directors present may be elected to be the Chairman, and if none of the directors presents his willing to act as Chairman, the members present shall choose one of their member to be the Chairman.

12. **ADJOURNMENT:**

The Chairman may, with consent of any meeting at which a quorum is present and shall, if so directed by the meeting, adjourn the meeting from time to time, but no business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place. When a meeting is adjourned for thirty (30) days or more, notice of the adjourned meeting shall be given as in the case of an original meeting. Save as aforesaid, it shall not be necessary to give any notice of an adjournment or of the business to be transacted at an adjourned meeting.

13. **VOTING:**

At any general meeting a resolution put to the vote the meeting shall be decided on a show of hands unless a poll is, before or on the declaration of the result of the show of hands, demanded. Unless a poll is so demanded, a declaration by the Chairman that a resolution has, on a show of hands, been carried, or carried unanimously, or by a particular majority, or lost, and an entry to that effect in the book of the proceedings of the Company shall be conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against that resolution.

14. **DEMAND FOR POLL:**

A poll may be demanded in accordance with the provisions of section 143 of the Act.

15. **MANNER OF TAKING POLL:**

If a poll is duly demanded, it shall be taken in accordance with the manner laid down in section 145 of the Act and the result of the poll shall be deemed to be the resolution of the meeting at which the poll was demanded.

16. **TIME OF TAKING POLL:**

A poll demanded on the election of Chairman or on a question of adjournment shall be taken at once.

17. **CASTING VOTE:**

In the case of an equality of votes, whether on a show of hands or on a poll, the Chairman of the meeting at which the show of hands takes place or at which the poll takes place, shall have and exercise a second or casting vote.

18. **VOTES OF MEMBERS:**

On a show of hands every member present in person shall have one vote and upon a poll every member present in person shall have one vote.

19. **OBJECTION TO VOTE:**

No objection shall be raised to the qualification of any voter except at the meeting or adjourned meeting at which the vote objected to is given and tendered, and every vote not disallowed at such meeting shall be valid for all purposes. Any such objection made in due time shall be referred to the Chairman of the meeting, whose decision shall be final and conclusive.

20. **BOARD OF DIRECTORS:**

The Board of Directors shall be responsible for appointing the management team and shall supervise the affairs of the Company in accordance with the Articles of Association.

The affairs of the Company shall be administered by the Board of Directors which shall have the responsibility to determine the direction and scope of the

activities of the Company in accordance with the objects specified in the Memorandum of Association.

21. **COMPOSITION OF THE BOARD OF DIRECTORS:**

The Board of Directors will comprise not more than twelve (12) directors including a Chairman. Two (2) Directors shall be Official Directors or nominated by Government, five (5) directors will be ex-officio directors and four (4) directors will be selected from private sector.

22. **QUALIFICATIONS OF DIRECTORS:**

Every nominated/appointed Director of the Company shall be eligible for Directorship in accordance with the provisions of section 153 of the Act. The Board shall ensure that Directors from the private sector shall be appointed in a competitive and transparent manner and shall have a post-graduate degree in their field of specialization and no less than ten (10) years' experience in a similar role

23. **AUTHORITY WHO CAN APPOINT / NOMINATE DIRECTORS:**

The Company is purely owned and financed by the Government of the Punjab, thus the Government of the Punjab shall have the exclusive authority to nominate the members of the First Board.

Provided that any proposed nominations to the membership of the Board shall be scrutinized and recommended by a Selection Committee formed by the Government of the Punjab.

24. **TENURE OF DIRECTORS:**

The first Board of Directors shall hold office for a period of three years or shall hold the office during the pleasure of the company, provincial government or authority which nominates him. The term of office of a Director shall be three



years unless he earlier resigns, or becomes disqualified from being a director in terms of clause 2.0.1 ibid or otherwise ceases to hold office.

No member of the Board of Directors shall serve for more than two consecutive terms of three years each.

25. **REMOVAL OF DIRECTOR:**

The Company may remove a Director in accordance with the provisions of section 163 read with section 165 of the Act.

26. **DECISIONS OF DIRECTORS:**

Members of the Board of Directors shall function in their professional capacity and shall not be subject to or be bound by instructions or orders of the office, organization or agencies with which they may be associated.

No action or decision by the Board of Directors shall be rendered invalid or inoperative on account of any vacancy or vacancies in the composition of the Board of Directors.

27. **CASUAL VACANCY AND ALTERNATE OR SUBSTITUTE DIRECTORS:**

Any casual vacancy occurring among the Directors may be filled up by the Directors within thirty days of the vacancy and the person so appointed shall hold office for the remainder of the term of Director in whose place he is appointed.

28. **CHAIRMAN OF THE BOARD:**

The Directors may elect one of them as the Chairman of the Board. The Chairman of the Board shall preside at all meetings of the Board but, if at any meeting the Chairman is not present without any intimation within one hour after the time appointed for holding the same or is unwilling to act as Chairman, the Directors present may choose one of them to be Chairman of the meeting.

**29. DUTIES AND POWERS OF THE BOARD:**

The Board shall conduct and manage the general affairs of the Company, exercise all the powers, authorities and discretion of the Company, obtain or oppose the application by others for all concessions, grants, charters and legislative acts and authorization from any government or authority, enter into such contracts and do all such other things as may be necessary for carrying on the business of the Company, except only such of them as under the statutes and Articles are expressly directed to be exercised by general meetings and, without in any way prejudicing or limiting the extent of such general powers, shall have the following special powers and duties:

- (a) Select and recruit the Executive Committee comprising the Managing Director of the Company and the Senior Management Teams responsible for Finance, Operations and Administration, and to determine their terms and conditions of employment.
- (b) Delegate such functions and powers to the Executive Committee as may be deemed necessary from time to time
- (c) Approve bye-Laws and Service Rules of the Company.
- (d) Approve operational policies for the betterment of Company.
- (e) Approve detailed plans and programs for the furtherance of the objects of the Company.
- (f) Consider the annual and supplementary budgets placed before it and pass them with such modifications as may be deemed necessary.
- (g) Enter into agreements with the Government and, with the approval of the Government, with foreign Governments and international agencies and organizations.

- (h) To constitute such committees like steering and co-ordination committee with different TORs for its assistance.
- (i) To present to the general meeting of the Company any matters which the Directors feel are material to the Company, its objects or interests or affecting the interests of members and make suitable recommendations regarding such matters.
- (j) To regulate, through Articles, the admission of members.
- (k) To appoint, remove or suspend the legal advisors, bankers, or other officers on such terms and conditions as they shall think fit and as may be agreed upon.
- (l) To appoint any qualified person as first auditor(s) subject to provisions of the Act:
- (m) Appoint boards, committees, sub-committees and panels, consisting of persons, who may or may not be members of the Company or employees of the Company, to deal with any specific task as may be determined from time to time.
- (n) To impose and recover fees and charges for the services rendered by the Company.
- (o) To determine the remuneration, terms and conditions and powers of employees and from time to time, revoke appointments and name another person of similar status to such office except for the auditor in which case the relevant provisions of the Act shall be followed.

- (p) To delegate, from time to time to any employee/committee all or any of the powers and authority of the Board and to reconstitute, restrict or vary such delegations.
- (q) To agree upon and pay any expenses in connection with the Company's objects and undertakings and pay all the expenses incidental to the formation and regulation of the Company.
- (r) To constitute from time to time committee(s) from among themselves or co-opt other persons for the purpose and delegate to them such functions and powers as the Board may see fit to carry out the objects of the Company.
- (s) Subject to the provisions of section 83 of the Act, the Directors may exercise all the powers of the Company to borrow and mortgage or charge its undertaking, property and assets (both present and future) or issue securities, whether outright security for any debt, liability or obligation of the Company.

PROCEEDINGS OF THE BOARD:

30. The Board shall meet at least twice in a year, subject thereto additional meetings of the Board shall be held at such time as the Director shall think fit. All meetings of the Board shall be held at the registered office of the Company or at such other place as the Board shall from time to time determine. The meetings of the Board shall be called by the Chairman on his own accord or at the request of the Managing Director (or any three Directors) by giving at least seven (7) days' notice to the members of the Board.

31. At least thirty three percent of the total number of Directors or four (4) directors, whichever is higher, shall constitute a quorum, provided that no less than two (2) professional directors are present.
32. Except as otherwise provided by these Articles, every question at meetings of the Board shall be determined by a majority of votes of the Directors present, each Director having one vote. In case of any equality of votes or tie, the Chairman shall have a casting vote in addition to his original vote as a director.
33. Minutes of the proceedings of every meeting of the Board and a record of attendance of the Directors thereat shall be recorded by the Secretary in a book kept for that purpose. These shall be signed by the Chairman of the meeting at which they are read.
34. **RESOLUTION THROUGH CIRCULATION:**  
A resolution in writing signed by all the Directors for the time being entitled to receive notice of the meeting of the Directors or affirmed by them in writing shall be as valid and effectual as if it had been passed at a meeting of the BOD duly convened and held.
35. **MANAGING DIRECTOR:**  
The Directors may appoint a person to be the Managing Director of the Company and vest in him such powers and functions as they deem fit in relation to the management and administration of the Company subject to their general supervision and control. The Managing Director, if not already a Director, shall be deemed to be an Ex-officio Director of the Company after his appointment and be entitled to all the rights and privileges and subject to all the liabilities of the office.
36. **QUALIFICATION OF THE MANAGING DIRECTOR:**

No person who is not eligible to become a Director of the Company under section 153 of the Act, shall be appointed or continue as the Managing Director of the Company.

37. **REMOVAL OF MANAGING DIRECTOR:**

The Directors by passing resolution by not less than three-fourths of the total number of Directors for the time being or the Company may, by a Special Resolution passed in a general meeting, remove a Managing Director before the expiry of his term in office.

38. **MINUTE BOOKS:**

The Directors shall cause minutes to be duly entered in a book provided for the purpose of;

- (a) All resolutions and proceedings of general meeting(s) and the meeting(s) of Directors and committee (s) of Directors, and every member present at any general meeting and every Director present at any meeting of Directors or committee of Directors shall put his signature in a book to be kept for that purpose;
- (b) Recording the name of the persons present at each meeting of the Directors and of any committee of the Directors, and the general meeting; and
- (c) All orders made by the Directors and committee(s) of Directors.

39. **SECRETARY:**

The Secretary shall be appointed (or removed) by the Chairman of the Company with the approval of the Board.

40. The Secretary shall be responsible for all secretarial functions and shall ensure compliance with respect to the requirement of the Act concerning the

meetings and record of proceeding of the Board, committees and the general meetings of members, review the application for admission to membership and the recommendation accompanying the same to insure that they are in the form prescribed and ensure that all notices required by these Articles or under the Act are duly sent and all returns required under the Act are duly filed with the concerned Company Registration Office.

41. COMMITTEES:

The Directors may delegate any of their powers to committees consisting of such members or member of their body as they think fit and they may from time to time revoke such delegation. Any committee so formed shall, in the exercise of the powers so delegated, conform to any regulations that may from time to time be imposed on it by the Directors.

42. CHAIRMAN OF COMMITTEE MEETINGS:

A committee may elect a Chairman of its meetings, but if no such Chairman is elected, or if at any meeting the Chairman is not present within fifteen minutes after the time appointed for holding the same or is unwilling to act as Chairman, the members present may chose one them to be the Chairman of the meeting.

43. PROCEEDINGS OF COMMITTEE MEMBERS:

A committee may meet and adjourn as it thinks proper. Questions arising at any meeting shall be determined by a majority of votes of the members present. In case of any equality of votes, the Chairman shall have and exercise a second or casting vote.

44. VALIDITY OF DIRECTORS ACTS:

All acts done by any meeting of the Directors or of a committee of Directors, or by any person acting as a Director shall notwithstanding that it be afterwards discovered that there was some defect in the appointment of such Directors or

persons acting as aforesaid, or that they or any of them were disqualified, be as valid as if every such person had been duly appointed and was qualified to be a Director.

45. THE SEAL:

The Directors shall provide for the safe custody of the seal, which shall not be affixed to any instrument except by the authority of a resolution of the Board or by a committee of Directors authorized in that behalf by the BOD, and two Directors or one Director and the Secretary of the Company shall sign every instrument to which the seal shall be affixed.

46. FINANCES:

The funds of the Company shall be applied in defraying the expenses and shall be applicable in or towards the acquisition, by purchase lease or otherwise, and furnishing and maintenance of suitable premises and assets for the use of the Company and shall be subject to the general control and direction of the Board. No person, except persons duly authorized by the Board and acting within the limits of the authority as conferred, shall have authority to sign any cheque or to enter into any contract so as thereby to impose any liability on the Company or to pledge the assets of the Company.

47. RESOURCES OF THE COMPANY:

The resources of the Company shall consist of the following:

- (i) Grants made by the Government;
- (ii) Funds, aid and donations, grants, loans or other financial assistance from any Government, private or any other sources and agencies or institutions in Pakistan and abroad for use in work consistent with the purposes and objects of the Company; provided, however, that the



receipt of such foreign loans or donations will be subject to such procedures as may be prescribed by the Government from time to time.

- (iii) Fee and charges imposed by the Company for services rendered by it; and
- (iv) Income and receipt from other sources.

48. **THE COMPANY MAY IN FURTHERANCE OF ITS OBJECTS:**

- (i) Invest and deal with funds and moneys of the Company;
- (ii) Borrow and raise resources for the Company;
- (iii) Draw, accept, make endorse, discount and deposit Government and other promissory notes, bills of exchange, cheques or other negotiable instrument; and
- (iv) Create reserve fund, sinking fund, insurance fund or any other special fund whether for depreciation, repair, improvement, extension or maintenance of any of the properties or rights of the Company and/ or for recouping wasting assets and for any other purposes for which the Company deems it expedient or proper to create or maintain any such fund or funds.

All properties of the Company, moveable and immovable, shall vest in the Company and shall be administered by the Managing Director on behalf of the Company within the parameters set by the Company in its General Meetings or otherwise as directed by the Board of Directors.

49. The Company may purchase, hire, lease, exchange or otherwise acquire property, moveable and immovable, tangible or intangible (including copyrights, patents and intellectual properties) which may be necessary or convenient for the purpose of the Company and construct, alter and / or maintain such buildings and works as may be necessary for carrying out the objects of the Company.

50. The Company may sell, hire lease exchange or otherwise transfer or dispose of all or any property, moveable or immovable, of the Company, provided that for the transfer of immovable property approval of the Board of Directors shall be required to be obtained.

51. The Income and the property of the Company, howsoever derived, shall be applied towards the promotion and furtherance of the objects of the Company as set forth in the Memorandum of Association. Save as otherwise provided elsewhere, no portion of the income and property of the Company shall be paid or transferred directly or indirectly by way of the dividend, or by way of profit to persons who at any time are or have been members of the Company or to any of them or to any persons claiming through them or any of them provided that nothing herein shall prevent the payment in good faith of any remuneration to any employee or other person in return for services rendered to the Company or for traveling allowance and other similar out-of-pocket expense.

(a) All funds should be paid into the Company's account with the bankers of the Company and shall not be withdrawn except by cheque signed by the Managing Director or by such officer of the Company as may be duly empowered in this behalf by the Managing Director or the Board of Directors.

Unless otherwise authorized by the Board of Directors, or the Managing Director of the Company, no new account in the name of the Company shall be opened.

### ACCOUNTS

52. BOOKS OF ACCOUNT:

The Directors shall cause to be kept proper books of account as required under section 220 of the Act so that such books of account shall be kept at the registered office or at such other place as the Directors think fit as provided in

the said section 220 and shall be open to inspection by the Directors during business hours.

53. **INSPECTION BY MEMBERS:**

The Directors shall from time to time determine the time and places for inspection of the accounts and books of the members not being Directors.

54. **ANNUAL ACCOUNTS:**

The Directors shall as required by section 223 of the Act cause to be prepared and to be laid before the Company in Annual General Meeting such Balance Sheet and Income and Expenditure Account and Cash Flow Statement duly audited and reports as required in the Act.

55. **COPY OF ACCOUNTS TO BE SENT TO MEMBERS:**

A copy of Balance Sheet and Profit and Loss account and the Cash flow statement along with the reports of Directors and Auditors of the Company shall, at least twenty-one (21) clear days before the holding of the General Meeting, be sent to all the members and the persons entitled to receive notices of general meetings in the manner in which notices are to be given as provided in section 55 of the Act.

56. **AUDIT:**

Auditors shall be appointed and their duties regulated in accordance with Section 246-249 of the Act.

57. **NOTICE TO MEMBERS:**

Notice shall be given by the Company to members and Auditors of the Company and other persons entitled to receive notice in accordance with section 55 of the Act.

58. **INDEMNITY:**

Every officer or agent for the time being of the Company may be indemnified out of the assets of the Company against any liability incurred by him in defending any proceedings, whether civil or criminal, arising out of his dealings in relation to the affairs of the Company, except those brought by the Company against him in which judgment is given in his favour or in which he is acquitted, or in connection with any application under Section 492 in which relief is granted to him by the Court.

59. **SECRECY:**

Every Director, Secretary, Auditor, Member of a committee, Officer, Servant, Agent, Accountant or other person employed in the business of the Company shall observe strict secrecy relating to all transactions of the Company, and the state of account with individuals and in matters relating thereto and shall not reveal any of the matters which may come to his knowledge in the discharge of his duties except when required so to do by the Directors or the Company in general meeting or by a court of law, and except so far as may be necessary in order to comply with any of the provisions herein contained.

60. **WINDING UP:**


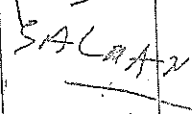

In the case of winding up or dissolution of the Company any surplus assets or property, after the satisfaction of all the debts and liabilities, shall not be paid or disbursed among the members, but shall be given or transferred to some other institution or institutions having similar objects to those of the Company as decided by the members of the Company in their general meeting by special resolution.

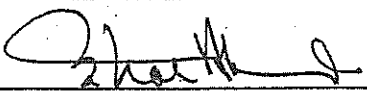

61. **SUPPLEMENTARY PROVISIONS RELATING TO TAX:**


The Company shall abide by and adhere to the following rules:

- (I) The Company shall get its annual accounts audited from a firm of Chartered Accountants.

We, the several, persons, whose names and addresses are described below, are desirous of being formed into a Company Limited by guarantee and established under section 42 of the Companies Ordinance, 1984, in pursuance of these Articles of Association:-

Name and Surname (present & former in full in lock letters)	CNIC No (In Case of Foreigner, Passport No)	Father's / Husband Name (in full)	Nationality (ies) with any former Nationality	Occupation	Residential Address (in full)	Signature
Ayesha Ghaus Pasha	9150907796974	Hafiz Ahmad Pasha	Pakistani	MPA / Chairperson	House No. 260, Block-A, Phase-V, DHA, Lahore	
Khawaja Salman Rafique	3520277965077	Khawaja Muhammad Rafique Shahid	Pakistani	Advisor to Chief Minister Punjab on Health / MPA	House No. D-3311, Chowk Bukhari Kabutar mandi, Lohari Gate, Lahore	
Jawwad Rafique Malik	3520116586781	Rafique Ahmad Malik	Pakistani	Secretary Health	House No. B-24, Post Office Bridge Colony, Lahore Cantt	

Witness to the above signatures:	
Signature	
Full Name (in Block Letters)	IZHAR AHMED
Father's Name	RAUF AHMED
Nationality	PAKISTANI
Occupation	GOVERNMENT SERVANT
CNIC NO	52020-8586973-7
Full Address	E-II-GOR-III LAHORE
Witness to the above signatures:	
Signature	
Full Name (in Block Letters)	HASNAIN ADEES MUZAMMIL
Father's Name	MUZAMMIL HUSSAIN HAIDER
Nationality	PAKISTANI
Occupation	GOVERNMENT SERVANT
CNIC NO	38101-7785539-3
Full Address	1/15-C, GOR-III, LAHORE

  
DISTRICT OFFICER  
Enterprises & Investment Promotion  
For Registrar Joint Stock Companies  
Lahore District, Lahore

DLP